### MAYOR & COUNCIL AGENDA COVER SHEET

### **MEETING DATE:**

February 6, 2006

### **CALL TO PODIUM:**

Tony Tomasello Assistant City Manager

### **RESPONSIBLE STAFF:**

**Denise Kayser** 

Louise Kauffmann

### **AGENDA ITEM:**

(please check one)

	Presentation		
	Proclamation/Certificate		
X	Appointment		
	Public Hearing		
	Historic District		
	Consent Item		
	Ordinance		
	Resolution		
	Policy Discussion		
	Work Session Discussion Item		
	Other: Introduction		

### **PUBLIC HEARING HISTORY:**

(Please complete this section if agenda item is a public hearing)

Introduced	
Advertised	
Hearing Date	
Record Held Open	
Policy Discussion	

### TITLE:

Resolution of the Mayor and City Council Establishing a Gaithersburg Community Museum Train Annex Ad Hoc Committee and Confirming Appointments of the Mayor Thereto

### SUPPORTING BACKGROUND:

The City of Gaithersburg was recently awarded grant funds through the Maryland State Highway Transportation Enhancement Program for the renovation of the Rolling Stock (train cars) and modifications to the access platform around the Community Museum. The grant application outlines the City's proposed improvements, which includes renovation of the Troop Kitchen Car to serve as exhibit and display space for Community Museum artifacts, renovation of the engine and coal tender, and the replacement of the existing caboose.

The Community Museum Train Annex Ad Hoc Committee is charged with the following:

- make recommendations to City staff for the development of proposed exhibit space to be housed in the renovated Troop Kitchen Car;
- research and offer recommendations on source of supplies for replacement parts required for the refurbishing of the locomotive engine, coal tender and Troop Kitchen Car;
- research and offer recommendations on availability, cost, condition, and renovation effort of replacement car (to replace caboose).
- present key recommendations to the Mayor and Council in May 2006.

### **DESIRED OUTCOME:**

**Establish Committee and Confirm Appointments** 

Resolution	No.	

## RESOLUTION OF THE MAYOR AND CITY COUNCIL ESTABLISHING A GAITHERSBURG COMMUNITY MUSEUM TRAIN ANNEX AD HOC COMMITTEE AND CONFIRMING APPOINTMENTS THERETO

WHEREAS, the Mayor and City Council believe it is in the best interest of the City to establish a committee to be called the Gaithersburg Community Museum Train Annex Ad Hoc Committee, comprised of representatives of the Gaithersburg community, to make recommendations for the renovation of the train cars within the Gaithersburg Community Museum complex; and

WHEREAS, it will be the charge of this committee to make recommendations to City staff in the development of proposed exhibit space to be housed in the renovated Troop Kitchen Car; and

WHEREAS, this committee will research and offer recommendations on source of supplies for replacement parts required for the refurbishing of the locomotive engine, coal tender and Troop Kitchen Car; and

WHEREAS, this committee will research and offer recommendations on availability, cost, condition, and renovation effort of replacement car (to replace the existing caboose); and

WHEREAS, the committee will present key recommendations to the Mayor and Council in May 2006 and at which time the committee members' terms shall expire:

NOW THEREFORE, BE IT RESOLVED by the Council of the City of Gaithersburg, in public meeting assembled, that a Gaithersburg Community Museum Train Annex Ad Hoc Committee is hereby established, and appointments of the Mayor be and they hereby are confirmed by the City Council as follows:

### **Members**

Gerald A. Hott 19 Brighton Drive Gaithersburg, MD 20877

Hunter Atkinson 108 Olde Town Ave., Apt. 516 Gaithersburg, MD 20877

Janusz Mrozek 5004 Dalton Road Chevy Chase, MD 20815 Wesley Paulson 13821 Bethpage Lane Silver Spring, MD 20906-3104

Leslie MacDonald 210 Perrywinkle Lane Gaithersburg, MD 20878

Michael Griffin Kane 120 Hutton Street Gaithersburg, MD 20877

Adopted by the City Council of Gaithersburg this 6th day of February, 2006.

SIDNEY A. KATZ, Mayor and President of the Council

THIS IS TO CERTIFY that the foregoing Resolution was adopted by the City Council In public meeting assembled on the 6th day of February, 2006.

David B. Humpton, City Manager

19 Brighton Drive Gaithersburg, MD 20877-1809 November 19, 2005 NOV 2 1 17715

The Honorable Sidney Katz, Mayor and City Council Members City of Gaithersburg, Maryland 31 South Summit Avenue Gaithersburg, MD 20877

SUBJECT: Community Museum Train Annex Ad Hoc Committee

### Mayor Katz and Council Members:

I am a long time citizen of the City of Gaithersburg who would welcome the opportunity to serve on the Community Museum Train Annex Ad Hoc Committee. My wife and I have been very active in the establishment and support of the Gaithersburg Community Museum, its predecessor, the Gaithersburg Railway Museum, and are also active in the Gaithersburg Historical Association. (See Resume attached).

Thank you for your consideration.

If there are any questions, please contact me at (301) 926-4660, or at my e-mail address: <jihott@mindspring.com>

Sincerely,
Guald a. Asta

Gerald A. (Jerry) Hott

Attachment: Resume

Cc: Ms Wendy Woodland Cc: Mrs. Benita Kaplan

### Resume

Gerald A. Hott 19 Brighton Drive Gaithersburg, MD 20877-1809

BSEE - Lawrence Technological University - 1959

Employed by:

Baltimore & Ohio Railroad - Technical Graduate Trainee Chesapeake & Ohio Railway - Signal Engineering Department General Railway Signal Company, Rochester, NY

Automatic Train Control Consultant to

Washington Metropolitan Area Transit Authority with various Consulting Engineering Companies

Currently employed by Washington Group International –
Dulles Transit Engineers JV (Preliminary Engineering

for the Dulles Corridor Metrorail Project.)

Five Years Nine Years

One Year

30 Years

Citizen of Gaithersburg since July, 1975 Member of (among others):

Gaithersburg Historical Association

National Railway Historical Society - Potomac Chapter (and several other Chapters)

Baltimore & Ohio Railroad Museum

Baltimore & Ohio Railroad Historical Society

Western Maryland Railway Historical Society

Maryland & Pennsylvania Railroad Preservation Society

Some Gaithersburg-Related Activities: (Not necessarily in Chronological order.)

- After the second renovation of the B&O Passenger Station and Freight House by the City of Gaithersburg and the Maryland Historical Trust, presented the City with a plan (scale drawing) for turning the B&O Freight House into a Railway Museum and meeting room. The City acted upon this plan. (The City had been using the building to store shingles after its second renovation.) This became the Gaithersburg Railway Museum.
- 2. At the request of the City's then Director of Parks and Recreation, helped the City find (over a period of years) a B&O caboose, an Army Kitchen Car and a Steam Locomotive for display at the Museum.
- 3. Constructed a scale model of the Baltimore & Ohio Railroad "Wye" site and made a presentation to Gaithersburg City Council in an effort to persuade the City to purchase this land as a Historic Site, and to protect it from commercial development.
- 4. Presented the City with a layout (scale drawing) for restoring the trackage at the Freight House and helped to arrange (with the City) for help from volunteers, and for special tools from the Trolley Museum to implement this plan. The City provided grading, crossties, ballast and labor, and Chessie System (Railroad) donated the necessary rail and special trackwork hardware. The "new" storage and display tracks were installed in about three weekends, and were immediately "accepted" by Chessie System as being fit for use.

- 5. Acting as "Volunteer Coordinators", my wife and I organized volunteers to help provide displays and act as docents for those visiting the Gaithersburg Railway Museum, and to decorate the inside of the Museum for the various seasons and special events.
- 6. Made arrangements with Mr. William Price (famous railroad photographer) and the Potomac Chapter, NRHS for the "Loan" of enlargements of several of Bill's pictures of Buffalo Creek & Gauley steam locomotive #14 in action, to serve as displays in the Museum, and to help the volunteers in the restoration efforts.
- 7. Made arrangements with the former Silver Spring Model Railroad Society for the "Loan" of their fantastic H-O gage model railroad display to the Gaithersburg Railway Museum. This modular display had been built for the National Geographical Society and had been displayed in their Explorers Hall during the Holidays in late 1989.
- 8. Persuaded Mr. James Bistline of Norfolk Southern Railroad to bring his privately owned Railway Post Office car to the Gaithersburg Railway Museum for display, and for live demonstrations by retired Railway Mail Service Postal Clerks on Olde Towne Day for many years. (A special documentary film was produced by the Smithsonian Institution on this car while it was on display at Gaithersburg.).
- 9. Requested the donation (from Norfolk Southern Corporation) of a modern Norfolk & Western steel caboose with roller bearings. The caboose was donated to the Potomac Chapter of the National Railway Historical Society, but it took the City over a year to "allow" it to be delivered to the Gaithersburg Railway Museum for display. Once it was delivered, the volunteers repainted it to its original blue color, and it became a "hit" with visitors to the museum.
- 10. Provided the City with a scale layout drawing for installation of a brick platform east of the Freight House. After about two years, the City implemented this plan and installed the platform.
- 11. Made arrangements with the Chesapeake & Ohio Railway Historical Society for their (partially) restored "Combine" (part coach part baggage car) to "visit" the Gaithersburg Railway Museum on one of our Olde Towne Days.
- 12. Made arrangements to have Bob Caruthers (the last Engineer to operate locomotive #14 on the Buffalo Creek & Gauley) visit Gaithersburg on Olde Towne Day, and conducted an interview with him that was recorded by the City.
- Made arrangements for the "Buckingham Lining Gang" to put on an old time Trackwork Maintenance demonstration at an Olde Towne Day celebration.
- 14. Made arrangements with MARC (Maryland Commuter Rail) for one of their Commuter Trains to "visit" the Gaithersburg Railway Museum on several Olde Towne Days.
- 15. Made arrangements to have the Gaithersburg Railway Museum advertised each year in the "Annual Guide To Tourist Railroads and Museums".
- 16. Coordinated the efforts of volunteers to help the City with the ongoing maintenance and restoration of the Gaithersburg Railway Museum's steam locomotive and rolling stock on Saturdays for many years, e.g., restored the generator, domes and cab of the locomotive, cleaned, painted and remounted the locomotive drive rods and reverse gear. Secured and mounted a headlight for the locomotive.
- 17. Hosted visits to the Gaithersburg Railway Museum by Railway-oriented tours of the Smithsonian Institution.
- Planned a bus trip (in cooperation with the City's Department of Parks and Recreation) for the City of Gaithersburg to operate to Romney, West Virginia to ride the Potomac Eagle Tourist Train, and conducted same.
- 19. Planned a bus trip sponsored by the Gaithersburg Historical Association to visit the Maryland & Pennsylvania Railroad Preservation Society to tour the historic village of Muddy Creek Forks, PA, and to ride on some of the remaining 7 miles of the historic Maryland & Pennsylvania Railroad, and conducted same.

December 19, 2005

JAN - 3 2006

Mayor and City Council

Attn: Community Museum Ad-Hoc Train Annex Committee Selection

City of Gaithersburg

31 S Summit Ave

Gaithersburg MD 28077

Hunter Atkinson 108 Olde Towne Ave, Apt 516 Gaithersburg MD 20877 (703) 626-8732 - cell (240) 386-5985 - work hatkinson99@yahoo.com

Dear Sir or Madam:

Thank you for your consideration of my serving on the City of Gaithersburg's Community Museum Ad-Hoc Train Annex Committee. As a new resident to the City and a younger individual with a diverse interest in railroads and trains, I would be honored to be able to assist the City in shaping a plan for it's static displays of rolling stock at the Community Museum.

Enclosed you will find a professional resume. Although you may note that my professional career is not directly related to railroads, much of my free time and my interests are directly related to trains. I am a member of several railroad-related organizations and have been involved in several similar decisions to those that are tasked to this committee. Below, I will detail some of the railroad-related organizations with which I have been involved.

Old Dominion Chapter, National Railway Historical Society - Richmond, VA www.odenrhs.org

The Old Dominion Chapter is an active rail historical society located in Richmond, VA. The chapter maintains the following operations with which I was involved:

- A rail yard in Chesterfield, VA with 18 pieces of rail-related rolling stock including an active steam locomotive
- A museum in Richmond, VA entirely maintained by volunteers consisting of a Southern Railway passenger station and 5 pieces of static rolling stock
- A tourist train in Dillwyn, VA operating on the Buckingham Branch Railroad 8-10 days per year with 5 pieces of owned rolling stock, a

diesel locomotive owned by the Old Dominion Chapter, and one piece of leased rolling stock from the Buckingham Branch.

An archival facility containing Seaboard System, Southern Railway, C&O, and B&O related artifacts and documents

### My specific activities include:

- Board of Directors of the Chapter, 2003 To 2004
- Nominating Committee Chair, 2003
- Museum Volunteer and Maintenance: Operated the museum and associated gift-shop one day per month; performed maintenance on the building and rolling stock
- Rail Yard Volunteer: Maintained rolling-stock and performed trackwork at the rail-yard
- Trip Chair: 2004 To 2005: Responsible for a committee of 7 people to organize, promote, sell tickets for, oversee, and run the chapter-operated excursion train for all operating days. Coordinated 20+ volunteers, all train movement, and interaction with railroad personnel on operating days. Also coordinated maintenance of chapter-owned rolling stock operating on the Buckingham Branch with Conductor and Maintenance Volunteers.

In addition, I maintain membership in the following rail-related organizations:

- Baltimore and Ohio Railroad Museum, Baltimore, MD
- Norfolk and Western Historical Society, Roanoke, VA
- Railroad and Locomotive Historical Society, Pasadena, CA
- National Railroad Historical Society, Philadelphia, PA
- Old Dominion Chapter, NRHS, Richmond, VA

I hope this summary of my experience, both professionally and rail-related, provides you with an adequate overview of my background. In addition, I entrust that this demonstrates my interest in rail and promoting the history of railroads and the future of rail to the current and younger generation.

My best wishes go to you in finding a blue-ribbon group to serve on this committee. I hope that I can be a part of this exciting project for the City of Gaithersburg.

Should you have any questions or need further information, please do not hesitate to contact me using the information listed above.

Sincerely,

Hunter B. Atkinson

### **HUNTER B. ATKINSON**

108 Olde Towne Ave, Apt 516 • Gaithersburg, Maryland 20877 703.626.8732 • hatkinson99@yahoo.com

### QUALIFICATIONS PROFILE

Solutions-oriented **Business Applications Analyst** with excellent experience determining business and system requirements to design and develop financial and customer-focused applications and systems.

- > Proven ability to manage analysis and development projects through all life cycle phases to timely and accurate completion.
- > Highly capable of training, evaluating, and supporting successful teams of cross-functional technical employees.
- > Technical acumen with a wide array of languages, techniques, software applications, and operating systems.
- > Recognized as a creative and effective strategic planner and problem solver with strong communication skills at all levels.
- > Resourceful coordinator with the ability to improve existing systems and processes.

### **CORE COMPETENCIES:**

- Business Systems
   Analysis
- Project Management
- Business & System
   Requirement Gathering
- Design & Development
- Technical Support & Troubleshooting
- User & Team Training

### TECHNICAL SKILLS

Languages:

Java, Visual Basic, VBA, C/C++, XML, PL/SQL, SQL & UNIX Shell Scripting

Software Tools:

Microsoft Project, MS Visio, MS Office (Word, Excel, PowerPoint, Access, & Outlook), Rational Rose, Rational Requisite Pro, Oracle, Oracle General Ledger, Oracle ADI, Oracle Discoverer, DB2, London Bridge Software, Alan

King's SBO 2000, TOAD

Systems:

Microsoft Windows XP/2000/NT/9x, Sun Solaris, & UNIX

### PROFESSIONAL EXPERIENCE

NASD, Rockville, MD (www.nasd.com)

August 2005 - Present

Under contract from BetaTech, Inc. (www.betatechinc.com) August 2005 – September 2005

Technical Requirements Analyst

Developed requirements and functional specifications for two of the primary applications supporting the Market Regulation Program. Interacted with Business Analysts from NASDAQ Stock Market, Inc. to understand and interpret data meanings.

Systems Supported:

- Advanced Detection for NASDAQ Stock Market Used to comb through 70 Million Orders, Deliveries, and Executions per day to identify possible rule violations and present to analysts for further investigation. Reference article for ADS located at: <a href="http://www.findarticles.com/p/articles/mi\_m2483/is\_1\_20/ai\_54367773">http://www.findarticles.com/p/articles/mi\_m2483/is\_1\_20/ai\_54367773</a>
- ◆ Enhanced Audit Trail NASDAQ Stock Market, Over-The-Counter Bulletin Board, Third Market, Bond Market, Super Inter-Market. SEC Reference at: http://www.sec.gov/rules/sro/nd9756o.htm

E\*TRADE BANK, Arlington, VA (www.bank.etrade.com)

August 2004 - July 2005

### Project Analyst, Bank Accounting

Evaluated and tested accruals software packages. Configured commercial loan software to meet bank needs. Developed presentation depicting systems supporting institutional trade entry, processing, and clearing processes. Created requirements for three interfaces to the General Ledger system; tested and implemented each. Wrote macros to transform commercial software output to meet Bank system format.

### Key Achievements:

- Led a team of 4 to test financial functionality of Wholesale Loan Origination System.
- Gathered financial requirements for and evaluated Mortgage Loan Servicing systems.

CAPITAL ONE FINANCIAL, Richmond, VA (www.capitalone.com)

2000 - August 2004

### System Conversion Specialist (May 2004 – August 2004)

Developed specifications to convert data from existing System of Record to new System of Record. Gathered and prioritized requirements and constraints related to system conversion. Created formulas and designs for transforming data.

### Key Achievements:

- ◆ Led team to analyze techniques for converting financial data to match product functionality.
- Directed 3-person team creating conversion test strategies and test plans.

### Business Systems Analyst (2002 – May 2004)

Determined and prioritized business and system requirements. Implemented requirements into package system in cooperation with designers and developers. Evaluated project implementation options; generated alternatives to reduce project costs and timelines. Analyzed existing systems and processes. Documented functional and nonfunctional requirements.

Evaluated transaction flows and created business process and component/data models such as use cases, DFD, and flowcharts. Facilitated JAD sessions and business user interviews. Managed user expectations and requirements scope. Conducted gap analysis with vendors. Main point-of-contact between financial users and technical team. Oversaw contractor analysts. *Key Achievements*:

- Financial subsystem lead analyst for project replacing system of record handling \$1.3 billion in transactions per year.
- Served as lead analyst for project to implement new federal financial regulations.
- Hand-selected as youngest member of key team handling financial subsystem.
- Earned multiple project awards and recognition from executives for quality of efforts.

### Project Manager/Systems Analyst (2001 – 2002)

Analyzed workflow and user requirements to automate manual processes. Enabled B2B electronic data exchange and automated decisioning in cooperation with vendors. Resolved vendor specification discrepancies and coordinated acceptance testing. Created test plans and verified integration and parallel test results. Developed requirements traceability matrix. Developed process flow models for system architecture. Determined functional needs and refined requirements for translation into developer specifications. Created and tracked project plans. Directed graphical user interface (GUI) development.

### Key Achievements:

- Managed \$2.5 million project to add middleware APIs to system-of-record interface.
- Led analysis on project to outsource account portfolio and redesign workflow process.
- Allowed redeployment of 25 associates for two projects through automation efforts.

• Reduced client call volume by 50% through accuracy of data returned to vendor.

### **Development Associate** (2000 – 2001)

Provided application analysis, design, and development. Supported 1,800 worldwide users with applications. Prepared requirements and system documentation. Served as release manager for multiple application releases. Devised process reengineering alternatives. Developed cross-department standards for analysis and design. Created GUI characteristics and standards. Automated application segments. Trained new personnel in systems and procedures. *Key Achievements:* 

- Provided second-level production support for all upgrades on two call center applications.
- Selected as one of 15 beta-testers for company-wide software change control process.

PHILIP MORRIS USA, Richmond, VA (www.pmusa.com)

1999

### **Business Systems Portfolio Management Intern**

Gathered metadata on company software applications in collaboration with application managers. Identified existing business systems through combination of established data sources. Verified and updated system information. Prepared business analysis and graphics on portfolio. Prepared reports for management.

Key Achievements:

- Developed centralized repository of information gathered for management presentations.
- Earned commendation from management.

### FORMAL EDUCATION

Master of Science, Management of Information Technology - Expected September 2006 University of Virginia - Charlottesville, VA

Bachelor of Science, Accounting (Information Systems Concentration) – 1999 Virginia Tech — Blacksburg, VA

- > Key role organizing Business Horizons College Career Fair for Pamplin College of Business
- > Earned Dean's List status, Spring & Fall 1999

Janusz Mrozek 5004 Dalton Road Chevy Chase, MD 20815 202 383 6528 (office, direct dial) jrmrozek@email.com

November 22, 2005

To whom it may concern:

Please consider me as a participant in next year's Community Museum Train Annex Ad Hoc Committee. Professionally, I am an economist working in Washington DC for the law firm Howrey, LLP. Personally, my 3-year-old son Tad and I are regular visitors to the Gaithersburg Community Museum and surrounding area. We, as dedicated train fans, have been coming to Gaithersburg to watch trains for much of Tad's life, and the staff at the Museum know us (especially Tad) quite well as they see us regularly. We come to the Museum area almost every weekend and come during museum hours of operation every two or three weeks. We enjoy both the CSX and Amtrak trains that pass by outside and the model railroad inside the Museum as well as the steam engine with tender, caboose, and kitchen car outside.

I offer the Committee the following capabilities:

- a) I know the railroad industry and have a sense of its history. I am familiar with the history of the Baltimore and Ohio Railroad and its successors.
- b) I have access to contacts in the railfan community that I believe would allow me to track down relevant information in the area of railroad equipment preservation. While I personally do not know individuals working in preservation, I am confident I could track down many, by making inquiries on the various railfan bulletin boards in which I participate. Of course, another avenue is to work through the various area railroad museums and tourist operations. This would mean not just the Baltimore and Ohio Railroad Museum in Baltimore but smaller operations such as the Potomac Eagle Scenic Railroad in Romney, WV. Various publications also provide information and contacts, including not just railfan press such as Trains or Railfan and Railroad magazines but trade press such as Railway Age. I have seen mentions of available historic equipment in both types of sources.
- c) I am intimately familiar with the Museum and its grounds, having spent many hours with my son in Gaithersburg.
- d) I have one previous experience in presentation of historical materials to the public. In 1982, while I was a student at the University of Pennsylvania, I was a decent and "roadie" for a project called "Philadelphia Moving Past," in which a historical display was taken to various Philadelphia neighborhoods to participate in over 50 block parties and festivals during Philadelphia's tri-centennial. The highlight of the display was a set of photocopies of the 1880 census, in which (then) current residents could see who lived at their address 102 years earlier.

Other exhibit materials included a complete set of maps of the city and various photographs and documents, displayed on adult height towers with canopies.

e) The Museum and grounds are an important aspect of my life and my son's life and so I have a strong personal interest in seeing the Museum's collection and displays enhanced.

As you can see, perhaps what I "bring to the table" may best be thought of as "informed interest" as I am not a preservationist or participant in railroad preservation efforts, nor experienced in what I might call "public presentation of history," but nonetheless I will be able to contribute to making the Committee's work a success.

If you wish further

Sincerely,

Janusz Mrozek

# Wesley and Connie Paulson 13821 Bethpage Lane Silver Spring, MD 20906-3104 301-603-0973 wesconnie@verizon.net

December 15, 2005

Hon. Sidney Katz Mayor City of Gaithersburg 31 S. Summit Avenue Gaithersburg, MD 20877

Re: Ad Hoc Train Station Committee

Dear Mayor Katz,

I wish to volunteer as a member of the Ad Hoc Committee for the proposed restoration and changes to the railroad collection at the train station.

I am not a resident of the City of Gaithersburg. However, I have worked in the offices of Montgomery College in Olde Town for the last five years and feel I have an interest in what happens in the vicinity of the train station.

I have enclosed a copy of my resume. In addition to my professional experience, I also present my years of volunteer service at the National Capital Trolley Museum. During the last 10 years I have managed several grant projects funded by Transportation Enhancement Funds, County Funds and State Bond Bill Funds.

Please feel free to contact me at 240-683-2580 or by e-mail at the above address if you need additional information.

Sincerely,

Weely E. Pand

### Wesley E. Paulson 13821 Bethpage Lane Silver Spring, MD 20906-3104 301-603-0973 wesconnie@verizon.net

ARTSBARN

Education

Master of General Administration - Finance, 1992 - University of Maryland University College Bachclor of Science - Accounting, 1985 - University of Maryland University College

Military Service

United States Navy, 1975-79 - Hospital Corpsman

Professional Development

Harvard University Graduate School of Education - Institute for Educational Management, Class of 1998 Leadership Montgomery, Class of 1997 Morgan State University Community College Fellows Program Inaugural Class, 2003

### Professional Experience

2001- Present

Finance Director - Workforce Development & Continuing Education, Montgomery College, Rockville, Maryland

### Finance Director - Workforce Development & Continuing Education:

### Responsibilities:

- Development of annual budget. Current appropriation \$10,000,000
- Review and analysis of monthly revenue projections and forecasts
- Monitor monthly expenses
- Preparation of reports to Vice President, Chief Business Officer and Executive Vice Presidents
- Supervise preparation of monthly billing for contract training classes (\$1.2 million annual revenues)
- Review and collection of contract training accounts receivable
- Training of program directors and staff

### Accomplishments:

- Established systems and policies for new position
- Reduced annual past due accounts receivable (180-360+ days) from \$65,000 to \$10,000
- Developed automated monthly revenue and expense reports for deans and program directors
- Developed procedure for analysis of revenue at the program level using Banner system

### College Activities:

- Chairman, College United Way Campaign 2002 and 2002
- Revenue Enhancement Task Force 2002
- Fall Meeting Committee 2003 prosent

### 1994 - 2001

President - Maryland College of Art and Design, Silver Spring, Maryland

Maryland College of Art and Design, a two-year nationally accredited, private, non-profit, professional art college, offering the associate of fine arts degree. 60 full time students, 85 headcount and 1,000 non-credit students

President: Responsible for all aspects of College operations including budget of \$1.2 million. Supervise a staff of 15 full-time administrators and faculty. Report to the Board of Trustees.

### Responsibilities:

- Served as CEO and CFO.
- Oversight of all college operations
- Supervised maintenance and operation of 12,000 square foot building on 3.5 acres

Denis-Kayer

Distribution M&C: 11/28/05

Exslie C. MacDonald 210 Pertwinkle Lane Gaithersburg, MD 20878 (517) 285-1508

November 20, 2005

Re-Service on the Community Museum Train Annex Ad Hoc Committee

Dear Mayor and Council Members

I am very interested in serving on the Committy Museum Train Committee and believe that my professional experiences and background is an excellent march for this community service activity. It is a wonderful opportunity to find such an interesting project happening here us my neighborhood instead of a distant location. For several reasons I believe I would be an asset to this committee.

First, I have been engaged in the building destoration, and design of planes, trains, and automobiles for most of my adult life. These activities lieve been conducted largely through cooperative work with some very talented small teams. This renovation would similarly involve teams of artistic and dreative talent coming together for this community museum project.

Second, a recent example of my involvement in this type of teamwork for a public museum is the static recreation of a luxury Pullman railroad car modified to carry fingerling trout, a crew, and kitchen. We captured the flavor of the original and created an interactive display to promote the environmental theme of the project. I made and cast many molds for hard to find parts and trim and was fortunate to have an extremely good assistant and team members. This restored train can be viewed at Oden Michigan (see enclosed CD for photographs of this and other projects) and is part of the museum and visitor center for Oden Michigan's State Fish Hatchery. As stated on their website, "Another major upgrade is the development of a Michigan Fisheries Visitor Center at the old hatchery site. This consists of a new interpretive area that (uses) a teplica of the Wolverine fish transport railcar at the main visitor center, extensive exhibits on

watersheds and fisheries history, a watershed trail system, and a rehabilitated stream. The railcar (has) a historic recreation of the interior of the original railcar, a watershed interpretive area and an interactive computer with hands on learning opportunities concerning our watersheds and other aspects of fish calcure." My experiences on this Pullman car project were not always easy. Some of our methods were gained from trial and error, I will bring that invaluable knowledge to Gaithersburg's Community Warseum Railroad Project.

I have begun research on Buffalo Creek & Gaulley R.R. #14 and as you are probably aware, have learned that it was built by Alco-Schenectady in 1916, Build No.59309 as Kelly's Creek and Northwestern #1. It was sold to Buffalo Creek & Gaulley in 1950 to be their No.14. It was in service until it was wrecked, near ending its sister, No.13, in September 1956 (see attached photograph). Buffalo Creek & Gaulley No.13 was restored and was at display at the Buckeye Limited and Dentison Trainfest in 2004 (see attached photograph). Several projects with similar engines have been completed, some with full reinstatement into service. This leaves a pool of knowledge and parts that although not serviceable, would work for a static display.

As the son of a World War II Veteran, I believe that history of the troop cars in general and the Troop Kitchen Car specifically should be documented so that the public can better understand that these trains were often the first point of departure for soldiers leaving home to serve in distant parts of the globe. In the funder, it would be desirable to recreate the interior (ADA compliant and HVAC) generating funds from volunteers, local veteran's groups, other community organizations, and city commercial suppliers.

Hopefully we can find a lovingly restored Caboose whose honer would donnie it to our city. We can also consider the cost of building a replica designed to be ADA compliant.

A relevant recent creative project of mine as part of my role as supervisor is the Loch Ness Monster for Brookside Gardens Holiday Lightshow in Wheaton, Maryland. She now rumbles, snorts, growls, and blows clouds of smoke at two minute intervals. An historical recording of our No. 14's engine, and its bell could just as easily accompany artificial smoke to aminate our static engine and tender display.

In similary, I have the motivation, interest, and experience to serve on this Ad Hoc committee. Since the work for Gaithersburg's project will be done on location, it becomes an outstanding display and focal point for the city, showing off our sponsor's contributions, and the efforts of our motivated team. I hope you will consider my application.

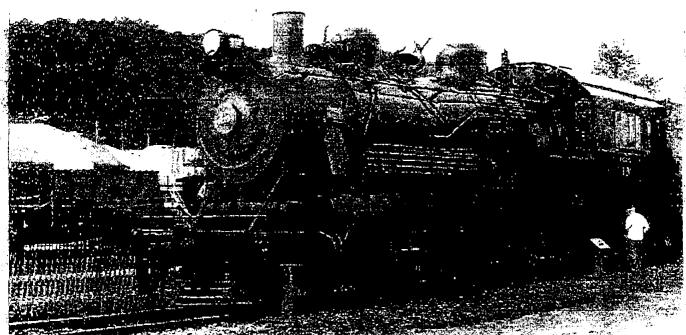
Sincerely,

Leslie C. MacDonald



4 Rear ended #13 September 1956





NOV 2 1 2005

### Leslie MacDonald 1 c mac donald@vahoo.com

16 Piney Glen Cr Potenac, MD 20834 Cell 517-285-1508

### Experience

August 2004 -Present Maryland-National Capital Park & Planning Comm. Light Show Supervisor / Technician

Wheaton, MD

Brookside Gardens Light Show

- · Design taltication, and installation of light show displays
- Supervision of labor and show
- · Assistant to the Events Manager of Brookside Gardens
- · Booking, supervision and crisionner service of events (mostly weddings)

Jamuary 2002 -December 2004 LA.T.A.S.E. Local 274 Lansing, Mi Stage Hand Lansing, Mi

- · On call stage hand
- Electrical and Carpentry

March 2000 -March 2003 Michigan State University Exhibits Technician

Re-Creation of a Political Railroad Car

East Lansing, MI

- Developed Manniacuring Methods
- Produced exhibit clements and sign
- Programmed and operated CNC Rolling table
- Fiold making in fiberglass, R.W. missersamel toams, plaster, wax, Forton, 2
- Representation of Replicas in cold case thouse and copper as well as plastic and
- Finish Carpentry and calmetry
- Exhibit Installation
- Supervision of labor

### Qualifications

I am finent in both English and Spanish. I have the shifts to work with very diverse groups and personnel in multiple creative situationeous projects under high-pressure deadlines. I am able to combine expentise said in the television, theater, and concert work, prototype development and marketing experience in specialty sports cars, experimental and certified ancient. In well as museum replace and display fabrication to bring simplified solutions to problems that offen seeds to be very complex.

Skills

Experienced in the use and maintenance of Strand 430 lighting boards, Teleprompters. Stage lighting and rigging, wireless mikes, commercial video

SBARN PAGE 19/27

production, black and white validations operation, Gentle study of lifts electricised decisely. It powers saws, sadial arm saws, table saws bettermiers, disc sanding joiner planters. The romers, strapers, by dramit, intung beinders, vacuum moldani sanapment latines, milling machinis livit presses sheet and strainers common and saw are strained and part production.

Languages English and When Spanish

Volunteer Member Chapters 55 aut 1060 of me Expendental Airchift Association Experience building and less flying experimental aircraft

> Docent, Potter Park Zoo - Lansing, Michigan Certified Animal Handler

Hobbies Acrobatic Flying, Woodworking Cardening

### References

David Vismara
(301) 962-1402
(303) 962-1402
(304) 962-1465
Director
Brockside Cardens
1800 Glenallan Avenus
Wheaton, VID 20902

David E. Lockbart

(517) 882-7159 (517) 355-775

Sycamore Tockfiscal Services Crounds Milintenance
Department Manager

2885 College Read

Line Mil 48842

Line Mil 48842

East Lausing, MI 48824

Robert N. Edelstein (517) 882-7159/ General Manager Classic Aircraft (WACO Manufacturer) 9466 Grand River Avenue Grand Ledge, MI 48837

### Leslie C. MacDonald

210 Perrywinkle Lane Gaithersburg, MD 20878 Cell Phone: (517) 285-1508

E-mail Address: | c mac donald@yahoo.com Maryland Drivers License: M-235-511-115-939

### Objective:

To obtain a supervisory position in the field of historic preservation and restoration that draws upon my extensive work experience and creative talents.

### Qualifications Overview:

I have the ability to work with very diverse groups and personnel in multiple creative simultaneous projects under high-pressure deadlines. I am able to combine expertise gained in live television, theater, and concert work, prototype development and marketing experience in specialty sports cars and experimental aircraft; as well as Museum replica and display fabrication to bring simplified solutions to problems that often seem to be very complex. I am fluent in both English and Spanish.

### ... Work Experience:

Aug 2004 to present: Light Show Supervisor / Light Show Technician, Brookside Gardens, Maryland National Capital Parks and Planning Commission. Primary Duties: Fabrication, supervision, and installation of light show displays. Assistant to the Events Manager.

March 2003 - March 2001: Exhibits Technician for the Great Lakes Fisheries Trust Project, Michigan State University Museum. Primary Duties: Re-creation of a Pullman Railroad car, including reading blueprints and designs, developing manufacturing methods, producing exhibit elements and signs, programming and operation of CNC Routing table for Corian solid surface material. Mold making using fiber-glass, cotton flocking, micro-spheres, polyester resin, epoxies, RTV silicones, polyurethane rubbers and foams, plaster, wax, Forton, and two part plastics, in order to produce replicas in cold cast bronze and copper as well as plastic and Forton, finish carpentry and cabinetry, exhibit installation; supervision of labor.

2002 to 2004: Stagehand, International Assoc. of Theatrical and Stage Employees (I.A.T.A.S.E) Local 274, Lansing, MI.

Grounds Maintenance Worker, Michigan State University. Primary Duties: Responsible for pruning trees and ivy, general lawn care, and supervision of assistants.

1992 - 2000: Jewelry Designer and Manufacturer. Romantic Treasures Jewelry Design. Primary Duties: design, fabrication, and sales.

joiners, drill presses, floor sanding machines, sheet metal brakes, shears, pneumatic riveters, nibblers, rollers, shrinkers and stretchers, English wheel, computer skills, CAD design, vacuum bag, hot wire cutters, chainsaws, trimmers, edgers, primers, large lawn care mowers including ZTR's, and bucket lifts.

### Education:

High School Diploma, Thomas Wootton H.S. Rockville, MD 1971-1974 Montgomery College, Rockville MD. Political Science 1974-1976 Embry-Riddle Aeronautical University, Daytona Beach, FL. Aviation Mgmt. 1977-1980

### Hobbies:

Volunteer at local zoological and animal rescue societies. Final assembly (2004), test flying, and modifications of a Mini-Max 1100 aircraft. Gardening and cooking

### References:

David Vismara (301) 962-1402 Director Brookside Gardens 1800 Glenallan Avenue . Wheaton, MD 20902

> David E. Lockhart (517) 882-7159 Sycamore Technical Services 2885 College Road Holt, MI 48842

Robert N. Edelstein (517) 882-7159 General Manager Classic Aircraft (WACO Manufacturer) 9466 Grand River Avenue Grand Ledge, MI 48837

Jeff Patterson (301) 962-1465 Turf Manager - Irrigation Brookside Gardens 1800 Glenallan Avenue Wheaton, MD 20902

Gary Parrott (517) 355-7750 Grounds Maintenance Department Manager Michigan State University 158 Stadium Road East Lansing, MI 48824

PAGE 22/27

### **Employment** (continued)

3212588217

- 1992-1993: Sheet Metal Technician. Classic Aircraft WACO YMF Sheet metal forming and final assembly of this traditionally built certified luxury bi-plane.
- 1991 1992: Advertising and Public Relations Director, Classics International, Fargo, North Dakota. Primary Duties: advertising and public relations during business start-up and product launch of Mercedes SLR replica kit car.
- 1991: Director of Research and Development, Performance Designs (sport parachute manufacturer), Deland, FL. Primary Duties: research and development for a self-contained, enclosed-duct, backpack power system to be used with para-glider canopies: explored diversification into high-performance stunts kites.
- 1989 1990: Assistance Vice President of Sales and Customer Service, Foreign and Domestic, Mosler Motors, Hendersonville, NC. Experimental aircraft and engine manufacture (3/4 scale "Cub" type). Designed sets for and represented company at air shows, product design, development and promotion.
- 1988 1989: Marketing Director, Consulier Industries, Riviera Beach, FL. Marketing Director during product launch of a D.O.T. certified composite sports car when company was going public. Areas of work included: interfacing with brokerage company, media (print, film and television), prospective dealers, distributors and potential race sponsors; design of sets for and representation at car shows; presentation of car to Burt Rutan's company (Scaled Composites, Mohave, CA) for prospective production at this facility.
- 1988: General Manager, Classic Sports Cars, Daytona Beach, FL. Hired and oversaw 19 man production crew, metal fabrication, fiberglass tooling and lay-up, upholstery and assembly of Chevy-based 1953 Corvette and MGTD replicas. Performed tool and inventory sourcing and purchasing; warehouse and inventory function; developed new manufacturing techniques, and handled all after-market sales and customer service.
- 1987 1988: Stage Manager, I.A.T.S.E. Local 22, FOX Television, and WTTG, Washington, DC. Props Department, full-time Stage Manager for live evening news, teleprompter operator, instrument maintenance and adjustment. Special projects include set-up camera truck with modified military surplus gyro-stabilized gun (camera) mount, set-up for Jerry Lewis' Muscular Dystrophy Telethon, set fabrication for various in-house productions.
- 1987 1988: Stage Hand, I.A.T.S.E. Local 22, Kennedy Center's Eisenhower Theater, Washington, DC; Capital Center Arena, Load in and out as well as rigging and electric for major Rock and Roll shows; and National Scenery Studios, Reston, VA. Set construction for major commercial displays and Auto Shows.

Technical Expertise:

Experience in the use and maintenance of Strand 430 lighting boards, Teleprompters, Stage lighting and rigging, wireless mikes, commercial video production, black and white darkroom operation, Genie lifts, power saws, radial arm saws, table saws, belt sanders, disc sanders, CNC routers, shapers, hydraulic tubing benders, vacuum molding equipment, lathes, milling machines,

Mayor and City Council 31 South Summit Avenue Gaithersburg, Maryland 20877.

RE:Community Museum Train Annex Ad Hoc Committee

I am writing to express my interest in serving on the Community Museum Train Annex Ad Hoc Committee. I currently serve as a member of the Gaithersburg Cultural Arts Advisory Committee (GCAAC) and at the request of Denise Keyser and J Persensky I have been asked to serve as a representative of GCAAC on the CMTAAHC. I am equally interested in serving on the committee on a more personal level, as I live in the Deer Park Subdivision and frequent the area of the Community Museum nearly daily.

Though my resume does not reflect any direct involvement with a project such as this, I can assure you that over the years the various organizations I have been involved with have undergone some major and minor renovation work. I have had the opportunity to be involved in everything from the building of a new Symphony hall to simple projects such as advising on customer service aspects of a visitors center in regards to traffic flow and restroom placement.

In addition I hold ten hour OSHA certification and Disney Quality Service Certification as well as being a Certified Barrista, but I think that only matters if there are plans for renovating Java Junction as well.

I thank you for your consideration and hope to hear from you soon

Sincerely

Michael Griffin Kane

Michael Griffin Kare

301-007-793

mytenne-Bannani, r

Michael Griffin Kane 120 Hutton Street Gaithersburg, Maryland 20877 (240) 683-5870

3212588217

### **FDUCATION**

University of Southern Maine, Portland, Maine. Bachelor of Fine Arts, December 1994. Cum laude.

American University, Washington DC Masters Certificate in Arts Administration, Candidate.

### EXPERIENCE

Artist and Fine Arts Consultant. Self Employed Jan 2002 - Present

Newseum, Arlington, Virginia.

Operations Trainer: Conducting and managing all training programs for Newseum Operations personnel. To include but not limited to, Visitor Services staff and contract security staff. Designing and updating lesson plans. Monitoring OSHA requirements and handling all safety updates and

Level Coordinator: Senior floor staff performing Visitor Services supervisory duties. Assist visitors and provide information regarding exhibits.. April 1997 to Jan 2002.

Portland Symphony Orchestra, Portland, Maine.

Orchestra Manager: Managed all aspects of concert production including acting as primary liaison with the orchestra members; supervising the production staff; implementing the Music Director's technical needs and orchestra personnel decisions; arranging for transportation and accommodations for orchestra personnel, visiting artists and orchestra equipment; and ensuring compliance with life and safety regulations at all public events. Participated in and assisted with collective bargaining negotiations with the musicians. January 1995 to March 1997.

The Review: Words and Images, University of Southern Maine, Portland, Maine. Publishing Director: Established editorial and management policies. Acted as liaison with the Student Senate. Handled financial aspects including budgetary needs and purchase orders. Supervised staff of up to six students. Responsible for the design, editing and layout of the publication. Supervised submissions, marketing, advertising, printing and distribution. January 1993 to May 1994.

Gleason Fine Art, Portland, Maine.

Gallery Assistant. Catalogued the gallery's holdings. Assisted in designing and hanging exhibitions. Assisted in organizing a group advertisement of local galleries. Designed and published marketing materials. Wrote and distributed press releases. Handled and ransported paintings and sculptures. Fall 1993.

Berry, Dunn, McNeil & Parker, Portland, Maine.

Administrative Assistant: Controlled shipping, receiving and purchasing. Processed accounts receivable. Performed tax processing during tax season. February 1989 to May 1991.

### **MILITARY**

United States Air Force, U.S Air Force Reserves and Rhode Island Air National Guard. Security Specialist: Protection of Air Force personnel and resources. Honorable Discharge. January 1983 to Oct 2003.

### Wesley E. Paulson 13821 Bethpage Lane Silver Spring, MD 20906-3104 301-603-0973

wesconnie@verizon.net

#### Education

Master of General Administration - Finance, 1992 - University of Maryland University College Bachelor of Science - Accounting, 1985 - University of Maryland University College

### Military Service

United States Navy, 1975-79 - Hospital Corpsman

### Professional Development

Harvard University Graduate School of Education – Institute for Educational Management, Class of 1998 Leadership Montgomery, Class of 1997 Morgan State University Community College Fellows Program Inaugural Class, 2003

### Professional Experience

#### 2001 - Present

Finance Director - Workforce Development & Continuing Education, Montgomery College, Rockville, Maryland

### Finance Director - Workforce Development & Continuing Education:

### Responsibilities:

- Development of annual budget. Current appropriation \$10,000,000
- Review and analysis of monthly revenue projections and forecasts
- Monitor monthly expenses
- Preparation of reports to Vice President, Chief Business Officer and Executive Vice Presidents
- Supervise preparation of monthly billing for contract training classes (\$1.2 million annual revenues)
- Review and collection of contract training accounts receivable
- Training of program directors and staff

### Accomplishments:

- Established systems and policies for new position
- Reduced annual past due accounts receivable (180-360+ days) from \$65,000 to \$10,000
- Developed automated monthly revenue and expense reports for deans and program directors
- Developed procedure for analysis of revenue at the program level using Banner system

### College Activities:

- Chairman, College United Way Campaign 2002 and 2002
- Revenue Enhancement Task Force 2002
- Fall Meeting Committee 2003 present

### 1994 - 2001

### President - Maryland College of Art and Design, Silver Spring, Maryland

Maryland College of Art and Design, a two-year nationally accredited private, non-profit, professional art college, offering the associate of fine arts degree, 60 full time students, 85 headcount and 1,000 non-credit students

<u>President:</u> Responsible for all aspects of College operations including budget of \$1.2 million. Supervise a staff of 15 full-time administrators and faculty. Report to the Board of Trustees.

### Responsibilities:

- · Served as CEO and CFO.
- Oversight of all college operations
- Supervised maintenance and operation of 12,000 square foot building on 3.5 acres

- Preparation of Federal HEADS Report
- Monitored compliance with all Title IV Federal Financial Aid Programs
- · Preparation of all state enrollment and finance reports
- · Chaired annual benefit committee
- Oversight of College publications including promotional brochures and bi-annual catalog
- Managed a board of trustees of 21 persons including representatives from state and local government, business and the arts community

### Accomplishments:

- Recruited two new members to the board to provide additional depth of experience and resources.
- Successfully raised \$350,000 in State bond funds for capital improvements over two sessions of Maryland General Assembly.
- Represented the College on legislative issues before Montgomery County Council, Maryland Higher Education Commission and Maryland General Assembly.
- Prepared and participated in two Program Reviews by representatives of US Department of Education
- Raised over \$80,000 annually in annual giving through fund raising programs (annual golf tournament and an annual awards dinner)
- Initiated merger discussions with Montgomery College
- Established new accounting policies and procedures

1983 - 1994

### Grady Management, Inc., Silver Spring, Maryland

Grady Management, Inc., a privately-held property management and real estate company.

Assistant Controller: Responsible for maintaining records of six limited partnerships with assets in excess of \$50 million. Corresponded with investors, prepared disbursements and reconciled auditor's reports with financial statement.

### Responsibilities:

- Maintained financial records and tax reports for six limited partnerships and related general partners, including some related small investment groups and individual investors
- Prepared monthly financial statements
- Prepared quarterly reports to investors on behalf of the general partner
- Maintained accounts receivable and bridge loan records for newly developing partnerships
- Worked with auditors (CPAs) to prepare annual tax returns and distributions

### Accomplishments

- Automated the accounting system using ADP software
- Established general ledger accounting system and files
- Initiated and supervised introduction of automated collection and reporting system for apartment rental income at the rental office level

Condominium Accounting Supervisor: Responsible for preparation and maintenance of financial records for over 30 condominium clients represent 10,000 housing units and budgets in excess of \$2.5 million

### Responsibilities:

- Supervised staff of six bookkeepers.
- Prepared monthly financial statements on cash and accrual basis
- Represented the company on visits to current and potential new clients
- Worked with auditors (CPAs) to prepare annual tax returns

#### Accomplishments

Initiated and supervised conversion to automated collection and reporting system for condominium fees using bank lock-box system

### Paulson, Wesley

 Closed out records and transferred property data to multiple new clients when this department was sold to a competitor in 1990

### 1979 - 1983

### Department Manager, Woodward & Lothrop, Inc., Washington, DC

Managed departments in Metro Center, Iverson Mall and White Marsh. Responsibilities included sales plans for major events; supervision, training and scheduling of staff. Accomplishment: Selected for staff to open new White Marsh store in 1981.

### Community Service

### National Capital Trolley Museum, Colcsville, Maryland

National Capital Trolley Museum, a private, non-profit 501(c)(3)organization

### Accomplishments:

- President 1992-96; Trustee 1986-Present; Volunteer/Member 1970- Present
- Raised \$1.2 million in private, local, State of Maryland and Federal funding for Phase I expansion of new facilities
- Initiated a strategic plan underwritten by a \$10,000 grant from the Arts and Humanities Council
- Raised \$40,000 at the Museum's first traditional fundraising event in September 2004
- Recruit community representatives to the Museum's Board of Trustees
- Represent the Museum on legislative issues before Montgomery County Planning Board, Montgomery County Council and Maryland General Assembly.
- Scrve as media liaison; served as Muscum representative to the media following a major fire in September, 2003.
- Secured publication rights from the author to reprint 1000 copies of the book <u>One Hundred Years of</u>
   Capital Transit: The Story in Streetcars in the Nation's Capital as a fundraiser.

#### Other Boards and Committees:

Conference and Visitors Bureau of Montgomery County - President 1999-2001; Director 1996-2001 Arts and Humanities Council of Montgomery County - Director 1999-2001 Leadership Montgomery - Co-chair, Golf Tournament 2002 - present Methodist Home of the District of Columbia, Trustee 2003 to present

### Awards

Telly Award (Finalist): "This is My Story" Video documentary 2003 Vision Award (Finalist): "This is My Story" Video documentary 2003

### Publications:

Paulson, Wesley: "Saved by the PCCs"; NCTM Journal, Silver Spring, MD, 1995

Paulson, Wosley: :Hoorah for WRECo 650: The Long Road Home, Headway Record, Silver Spring, MD, 2002

Paulson, Wesley: "This is My Story" (video) Millian Church, Rockville, MD, 2003